Hazardous Models and Risk Mitigation in Real Estate

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Opendoor

Who has modeled time-to-event data before?

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What's the half-life of a startup in Silicon Valley?



Who has modeled time-to-event data before?

What's the half-life of a startup in Silicon Valley?



When's my team going to score another goal?



Did you use survival analysis?

Introduction





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Talk Structure

- Real Estate 100 and Opendoor 101
 - Modeling Liquidity via Days-on-market
 - Home Sale Case Studies
- Pay Attention to the Negative Space (Model 1)
- Solve a Simpler Problem (Model 2)
- A General Recipe for Survival Analysis (Model 3)
- Q&A

Opendoor



How a home's duration on the market impacts Opendoor

- Opendoor bears the risk in reselling the home
- Time-on-market varies substantially by home
- Our unit costs are driven by how long it takes us to find a buyer for a home



How long will it take us to find a buyer for a home?



Home 1





Listed ~\$800k



Home Sale Case Studies

Home 1



Listed ~\$800k

6+ months on the market





Home Sale Case Studies

Home 2



Listed ~\$300k



Home Sale Case Studies

Home 2



Listed ~\$300k

1 month on the market



Framing the Problem

Framing the Problem

Home	List Price	Square Feet	Other Features	Days-on-market (y)
423 Main Street	\$200k	2000		30
111 Side Road	\$200k	2200		100
52 Downtown Ave	\$400k	1945		n/a
90 Outskirts Lane	\$300k	2100		n/a

Model #1: Linear Regression

Home	List Price	Square Feet	Other Features	Days-on-market (y)
423 Main Street	\$200k	2000		30
111 Side Road	\$200k	2200		100













Censoring



Model #1: Linear Regression

Home	List Price	Square Feet	•••	Days-on-market (y)	Explanation
423 Main Street	\$200k	2000		30	
111 Side Road	\$200k	2200		100	
52 Downtown Ave	\$400k	1945		n/a	Still on market after 200 days
90 Outskirts Lane	\$300k	210	A STATE	n/a	Delisted after 300 days



Pay attention to the negative space

Reframing the Problem

Model #2: Classify "closed before 100 days-on-market"



days-on-market

Model #2: Classify "closed before 100 days-on-market"

Home	List Price	 Days-on-market	Closed Within 100 Days (y)
423 Main Street	\$200k	 30	1
111 Side Road	\$200k	 100	0
52 Downtown Ave	\$400k	 n/a (still on market after 200 days)	0
90 Outskirts Lane	\$300k	 n/a (delisted after 300 days)	0





Pro: Easy to Implement



days-on-market

Pro: Easy to Implement - Just Set a Threshold



days-on-market

Pro: Easy-to-interpret Output



Pro: Uses Censored Data



days-on-market


Easy to Implement - Just Set a Threshold



days-on-market

Easy to Implement - Just Set a Threshold - But Which One?



days-on-market

Easy-to-interpret Output



Easy-to-interpret Output





Easy-to-interpret Output

Uses Censored Data

days-on-market

Uses Censored Data (Partially) But Discards Recent Observations

days-on-market

days-on-market

Solve a Simpler Problem

Attempt #3

Survival Analysis

When stuck, see if someone has already solved the problem...

Actuaries & medical professionals

are interested in

- What is the life expectancy of the population of city A?
- What is the probability of person B surviving the next decade?
- Given person C is 70 years old, what is his/her life expectancy?

Censored data is always an issue.

In this analogy, "death" is a happy event of finding a buyer:

Actuaries & medical professionals

are interested in

- What is the life expectancy of the population of city A?
- What is the probability of person B surviving the next decade?
- Given person C is 70 years old, what is his/her life expectancy?

Opendoor is interested in

- What is the expected days on market for all listings in city A?
- What is the probability of listing B taking 10 more days to sell?
- Given listing C was on market for 70 days, how much longer until we expect to find a buyer?

With survival analysis...

Look for Existing Solutions to Similar Problems

We found the right approach, but...

Hurdle #1

It's not easy to explain

The fundamental concepts requires calculus to explain well

Limited intuition and tie-ins to tangible concepts for decision makers

General formulation [edit]

Survival function [edit] Main article: survival function

The object of primary interest is the survival function, conventionally denoted S, which is defined as

 $S(t) = \Pr(T > t)$

where t is some time, T is a random variable denoting the time of death, and "Pr" stands for probability. That is, the survival fu survivorship function in problems of biological survival, and the *reliability function* in mechanical survival problems. In the latter

Usually one assumes S(0) = 1, although it could be less than 1 if there is the possibility of immediate death or failure.

The survival function must be non-increasing: $S(u) \le S(t)$ if $u \ge t$. This property follows directly because T > u implies T > t. This r function and event density (*F* and *f* below) are well-defined.

The survival function is usually assumed to approach zero as age increases without bound, i.e., $S(t) \rightarrow 0$ as $t \rightarrow \infty$, although the unstable carbon isotopes; unstable isotopes would decay sconer or later, but the stable isotopes would last indefinitely.

Lifetime distribution function and event density [e
Related quantities are defined in terms of the survival function.
The lifetime distribution function, conventionally denotion defined the complement of the survival function,
$F(t)=\Pr(T\leq t)=1-S(t).$
If F is differentiable then the derivative, which is interesting function of the lifetime distribution, is conventionally denoted f,
$f(t) = F'(t) = \frac{d}{dt}F(t).$
The function f is sometimes called to compare the state of death or failure events per unit time.
The survival function can be expressed in the ns of probability density functions
$f(t) = \mathbf{D} (\mathbf{T} \times t) = \int_{0}^{\infty} f(t) dt = \mathbf{T}(t)$

Similarly, a survival event density function can be defined as

$$s(t)=S'(t)=rac{d}{dt}S(t)=rac{d}{dt}\int_t^\infty f(u)\,du=rac{d}{dt}[1-F(t)]=-f(t)$$

In other fields, such as statistical physics, the survival event density function is known as the first passage time density.

Hazard function and cumulative hazard function [edit]

The hazard function, conventionally denoted λ , is defined as the event rate at time t conditional on survival until time t or late

$$\lambda(t) = \lim_{dt o 0} rac{\Pr(t \leq T < t + dt)}{dt \cdot S(t)} = rac{f(t)}{S(t)} = -rac{S'(t)}{S(t)}.$$

Force of mortality is a synonym of hazard function which is used particularly in demography and actuarial science, where it is a

The force of mortality of the survival function is defined as $\mu(x)=-rac{d}{dx}\ln(S(x))=rac{f(x)}{S(x)}$

Hurdle #2

Scaling is hard with existing tools

- Lots of R packages
- Limited options for production-ready languages
- Works great for small dataset; broke down with larger ones

Hurdle #3

Modeling flexibility is hard with existing tools

- Off-the-shelf packages: model choices are limited (proportional <u>or</u> additive hazard models)
 - Non-flexible feature specification
 - Hard to implement time-varying features
 - o ...
- Markov Chain Monte Carlo (Stan): complete freedom of model specification, but
 - Took hours to train on a tiny dataset
 - Hard to maintain

Let's try to reformulate the problem

Survival analysis made easy

Instead of telling you about...

S(t), λ (t), Cox Proportional Models, Kaplan-Meier, ...

We will show you a reformulation that

- Easily scalable to large datasets
- More concretely tied to real life numbers
- Equivalent*
- Allows flexible modeling extension

* with some hand-waving. Rigorous proof left to mathematicians in the audience as an exercise.

Home	Ini. List Price	 Days-on- market
423 Main Street	\$200k	 30

Home	Ini. List Price	 Days-on- market	"Current" days on market	Sold in the next day (y)
423 Main Street	\$200k	 30	0	0
423 Main Street	\$200k	 30	1	0
423 Main Street	\$200k	 30	2	0
423 Main Street	\$200k	 30	28	0
423 Main Street	\$200k	 30	29	1

Home	Ini. List Price	 Days-on- market	"Current" days on market	Sold in the next day (y)		
423 Main Street	\$200k	 30	0	0		
423 Main Street	\$200k	 30	1	0		
423 Main Street	\$200k	 30	2	0		
423 Main Street	\$200k	 30	28	0		
423 Main Street	\$200k	 30	29	1		
52 Downtown Ave	\$400k	 Still on market after 200 days				

30 rows

Home	Ini. List Price	 Days-on- market	"Current" days on market	Sold in the next day (y)
423 Main Street	\$200k	 30	0	0
423 Main Street	\$200k	 30	1	0
423 Main Street	\$200k	 30	2	0
423 Main Street	\$200k	 30	28	0
423 Main Street	\$200k	 30	29	1
52 Downtown Ave	\$400k	 n/a	0	0
52 Downtown Ave	\$400k	 n/a	199	0

30 rows

200 rows

Change fundamental unit of data

listings \Rightarrow listing-days

<u>All</u> listing data are used: closed, active, delisted...

Binary classification to the rescue, again

We transformed the problem into vanilla binary classification

- Pick your favorite binary classifier, as long as
 - Log-loss minimizing
 - Calibrated probabilities
- Scalability ✓ (even though we made the dataset larger!)

Prediction = probability of listing closing in the next day

(hazard rate in survival analysis parlance)

Prediction = housing clearance rate, a.k.a. inventory turnover rate

if we start with 100 homes on market today, how many will close before the end of the day/week/month/year?

Model output ties directly to real world numbers, no calculus needed!

How to interpret? (cont'd)

Prediction, a.k.a. the hazard rate, is the building block

hazard rate + laws of probabilities = everything we want to know

Example: expected days on market

For each listing, we have a series of predictions $(h_1, h_2, h_3, h_4, ...)$ for each day $E[y] = \sum y \times P(y)$ $= 1 \times h_1 + 2 \times (1 - h_1) h_2 + 3 \times (1 - h_1) (1 - h_2) h_3 + 4 \times ... + ...$ P(closing on day 1) P(days-on-market = 2) = P(not closing on day 1) × P(closing on day 2)

Complex modeling technique doesn't always need complex implementation

How does it work?

Minimizing log loss in binary classification:

$$-\frac{1}{N}\sum_{i=1}^{N} [y_i \log p_i + (1 - y_i) \log (1 - p_i)]$$
Only one term matters depending on label (y_i = {0, 1})

Maximizing log-likelihood estimate:

 $P(data | model) = P(listing_1 on market for D1 days|model) *$

P(listing₂ on market for D2 days|model) * ...

 $= (1-h_{11})(1-h_{12})...h_{1D1} * (1-h_{21})(1-h_{22})...h_{2D2}$

 $\log P(\text{data} \mid \text{model}) = \log(1-h_{11}) + \log(1-h_{12}) \dots + \log(h_{1D1}) + \dots$

= Spoiler alert - look at log loss function 🗸

We will show you a reformulation that is

- Easily scalable to large datasets
- More concretely tied to real life numbers
- ✓ Equivalent
- Allows flexible modeling extension

Time varying features

e.g. how does pricing change liquidity?

Not straightforward to implement in off-the-shelf survival analysis models

Cox's Time Varying Proportional Hazard model

Warning

This implementation is still experimental

Often an individual will have a convirtate change over time. An example of this is hospital patients who nettre the taxy dward, at some future time, may recive an examt transplant. We would like to know the effect of the transplant, but we cannot condition on whether they recived the transplant, have changed the transplant, but we cannot condition on whether they recived the transplant, have have the transplant of the transplant patient, and hence this would overstimate the based of not reciving a transplant.

We can incorporate changes over time into our survival analysis by using a modification of the Cox model above. The general mathematical description is:

$$\lambda(t|X) = b_0(t) \exp\left(\sum_{i=1}^d b_i x_i(t)\right)$$

Note the time-varying $x_i(t)$ to denote that covariates can change over time. This model is implemented in lifelines as **CoxTimeVaryingFitter**. The dataset schema required is different than previous models, so we will spend some time describing this.

Dataset for time-varying regression

Lifelines requires that the dataset be in what is called the *long* format. This looks like one row per state change, including an ID, the left (exclusive) time point, and right (inclusive) time point. For example, the following dataset tracks three unique subjects.

id	start	stop	group	z	event
1	0	8	1	0	False
2	0	5	0	0	False
2	5	8	0	1	True
3	0	3	1	0	False
3	3	12	1	1	True

In the above dataset, start and stop denote the boundaries, 1d is the unique identifier per subject, and event denotes if the subject dida at the end of that period. For example, subject ID 2 had variable z=0 up to and including the end of time period 5 (we can think that measurements happen at end of the time period, after which it was set to 1.

So if this is the desired dataset, it can be built up first from smaller datasets. To do this we can use some helper functions provided in lifelines.

Typically, data will be in a format that looks like it comes out of a relational database. You may have a "base" table with ids, durations, and a censorsed flag, and possibly static covariates. Ex:

id	duration	event	var
1	10	True	0.1
2	12	False	0.5
2 m	ar y A colu	mar	

You'll also have secondary dataset that reference taking future measurements. Example:

id	time	var2
1	0	1.4
1	4	1.2

1	10	True	0.1				
2	12	False	0.5				
and a second second							

You'll also have secondary dataset that reference taking future measurements. Example:

id	time	var2
1	0	1.4
1	4	1.2
1	8	1.5
2	0	1.6
1 m	we x 3	columns

where time is the duration from the entry event. Here we see subject 1 had a change in their var2 covariate at the end of time 4 and at the end of time 8. We can use to_long_format to transform the base dataset into a long format and add_covariate_to_time!the to fold the covariate dataset into the original dataset.

from lifelines.utils import to_long_format from lifelines.utils import add_covariate_to_timeline

base_df = to_long_format(base_df, duration_col="T")
df = add_covariate_to_timeline(base_df, cv, duration_col="time", id_col="id", event_

id	start	stop	var1	var2	event
1	0	4	0.1	1.4	False
1	4	8	0.1	1.2	False
1	8	10	0.1	1.5	True
2	0	12	0.5	1.6	False

From the above output, we can see that subject 1 changed state twice over the observation period, finally expiring at the end of time 10. Subject 2 was a censored case, and we lost them after time 2.

You may have multiple covariates you wish to add, so the above could be streamlined like so:

from lifelines.utils import to_long_format
from lifelines.utils import add_covariate_to_timeline

One additional flag on add_covariate_to_time that is of interest is the countative_sum ling. by default it is false, but turing it to To well perform a countative sum on the covariate before joining. This is useful if the covariates describe an incremental change, instead of a state update. For example, we may have measurements of drugs administered to a patient, and we want to the covariate to reflect how much we have administered since the start. In contrast, a covariate the measure the temperature of the patient is a state update. See Example cumulative total using "add_covariate, to infemile" to see an example of this.

For an example of pulling datasets like this from a SQL-store, and other helper functions, see Example SQL queries and transformations to get time varying data.

Time varying features

e.g. how does pricing change liquidity?

Home	Ini. List Price	"Current" list price	 Days-on- market	"Current" days on market	Sold in the next day (y)
423 Main Street	\$200k	\$200k	 30	0	0
423 Main Street	\$200k	\$200k	 30	1	0
423 Main Street	\$200k	\$190k	 30	2	0
423 Main Street	\$200k	\$170k	 30	28	0
423 Main Street	\$200k	\$170k	 30	29	1

Time series analysis

Real life housing data is not stationary

Time series analysis

- Tricky to implement in traditional survival analysis
- Listing centric view doesn't work well

Instead, train a series of models using snapshot of listings at time t

then interpolate predictions using time series techniques

Divide and conquer

Break problem down to interpretable intermediate steps

When You Have a Hammer, Everything Looks Like a Nail Survival Analysis
Survival analysis is broadly useful

Churn prediction / user lifetime analysis

- Not just if, but when and with what probability, a user leaves
- Full probability distribution to compute lifetime value of customers

Credit / Loan default

• Default early or default later in the loan?

System reliability

• What are the distribution of lifetime of hard drives?

Any time-to-event prediction!

Ask you doctor if survival analysis is right for you ...

- You want to model time-to-event, or even just binary classification
- You work with censored data
- You value a full probability distribution instead of point estimate
- Time is a confounding factor (cohorts, mix shift,)

If survival analysis is right for you, it can be easy to use!

We've shown you a reformulation that

- Easily scalable to large datasets
- More concretely tied to real life numbers
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Join us at Opendoor as we change real estate!

- Founded in 2014
- \$100M+ transactions per month
- In rapid expansion mode we're currently in 8 cities (more coming!)
- We are hiring engineers and data scientists





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